Mandated Institutional Effectiveness Goals: 

Fiscal Objectives

May 13, 2015
Annual Operating Excess/Deficiency

• Matching current year expenditures to current year revenues is best practice in governmental & public sector organizations. Further, deficit spending depletes General Fund Reserve Levels.

OCCD Objective: Adopt annual operating budgets that are balanced, with Net Activity approximating zero.

Net Activity - the difference between operating revenues and operating expenditures during any fiscal period.
Fund Balance (Reserve Levels)

- The average California community college district reserve level in 2013-14 was 17.6% according to Chancellor’s Office data. The Government Finance Officers Association (GFOA) recommends that public agencies, including school districts, maintain a minimum reserve balance of 17%.

OCCD Objective: For District Funds 10 through 18 maintain a Total Unrestricted Fund Balance level of 17% of total expenditures.
Cash Balance

• The Government Finance Officers Association (GFOA) recommends having at least two months of operating expenditures on hand at all times.

OCCD Objective: Maintain $7 to $8 million of cash-on-hand in the unrestricted General Fund, and/or in alternate liquidity, approximately two months of operating expenditures.
Salary & Benefits

• The 2013-14 California state average for community colleges districts is 84.3% according to Chancellor’s Office data. OCCD’s 5-year average is 86.6%.

OCCD Objective: Maintain the ratio of salary and benefits as a percentage of unrestricted general fund expenditures, excluding other outgoing expenditures, in the range of 85.0% to 86.9%.
Full-time Equivalent Students

OCCD Objective: Attain funded growth/restoration provided by the State and position the District to take advantage of additional growth/restoration funding should there be any remaining at year-end for redistribution by the State.
Audit Findings

OCCD Objective: Continue to encourage a college culture of fiscal responsibility and program compliance thereby ensuring audits that receive unmodified audit opinions with no material findings. Respond to all non-material findings in a timely and effective fashion.